

ONSITE PROGRAM

# CMAA 2011 OWNERS FORUM

- ★ Building Strategies Summit
- ★ Water and Wastewater Summit
- ★ Transportation Summit
- ★ Current Military Design, Construction and Energy Programs Briefing



MAY 15-17 ★ SAN ANTONIO ★ THE WESTIN RIVER WALK

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125  
YEARS

**URS**

# WELCOME TO THE CMAA 2011 OWNERS FORUM

## Dear CMAA Colleague:

Once again, your Association has built a program that focuses on the challenges, opportunities and priorities facing owners in today's complex business environment – and on the ways in which Construction and Program Management service providers are helping owners to succeed.

This Forum's three Summits address key areas in depth: Building Strategies, Water and Wastewater, and Transportation. Each Summit provides panels of owners and service providers, together with breakout education sessions and facilitated "owners-only" discussion sessions at which you can engage in candid exchanges about what's working (or not working so well) for you.

In addition, we'll open our gathering with an exploration of design, construction and energy programs now underway among military clients, including some of the most ambitious and innovative work going on anywhere. And all Summit participants will come together for two Forum Breakfasts, the Forum Luncheon featuring keynote speaker Robert (Bob) Peck of the U.S. Public Building Service, and a Closing Forum Town Hall Session.

Your active participation will enhance the Forum still further. Thank you for being part of it!



### CMAA 2011 Owners Forum Forum Committee

Forum Host Chapter:

South Central Texas Chapter

Sandy Hamby, CCM, AIA,  
MOCA Systems  
Owners Forum Chair

Brian Hall, PE, CCM, CH2M HILL  
Chapter President



**Dave Conover, CCM**  
Vice President  
HDR, Inc.  
*CMAA Chair 2010-2011*



# CMAA 2011 OWNERS FORUM SCHEDULE AT A GLANCE

<b>SUNDAY, MAY 15</b>			
12:00 pm - 5:30 pm	FORUM REGISTRATION OPEN / <b>Navarro Pre-Function Area</b>		
2:00 pm - 4:15 pm	Military Design, Construction and Energy Programs Briefing / <b>Hidalgo Ballroom</b>		
4:30 pm - 5:30 pm	FORUM WELCOME RECEPTION / <b>Navarro Ballroom &amp; Pre-Function Area</b>		
	<b>BUILDING STRATEGIES</b>	<b>WATER AND WASTEWATER</b>	<b>TRANSPORTATION</b>
<b>MONDAY, MAY 16</b>			
7:00 am - 5:00 pm	FORUM REGISTRATION OPEN / <b>Navarro Pre-Function Area</b>		
7:30 am - 9:00 am	Forum Breakfast with Honorary Co-Chairs' Remarks / <b>Navarro Ballroom</b>		
9:00 am - 9:30 am	NETWORKING BREAK / <b>Navarro Pre-Function Area</b>		
9:30 am - 10:30 am	Owners Panel (Non-Federal) <b>Hidalgo</b>	When is CMAR Not CMAR? When It Masquerades as Design Build for the City of Surprise, Arizona, SPA-2 WRF <b>Villa</b> Creative and Collaborative Efforts to Optimize Regional Infrastructure <b>Zapata</b>	Service Providers Round Table <b>Madero</b>
10:30 am - 11:00 am	NETWORKING BREAK / <b>Navarro Pre-Function Area</b>		
11:00 am - 12:00 pm	High Performance Buildings – Do You Know What You Are Buying? <b>Villa</b> Sustainable Practices – Beyond LEED® Buildings <b>Zapata</b>	Service Providers Round Table <b>Madero</b>	Owners Panel <b>Hidalgo</b>
12:00 pm - 1:30 pm	Forum Luncheon with Keynote Robert Peck / <b>Navarro Ballroom</b>		
1:30 pm - 2:30 pm	Service Providers Round Table <b>Madero</b> IT Strategic Vision – Critical Ingredient in Delivering Power Generation Capital Construction Project – A Case Study <b>Zapata</b>	Owners Panel <b>Hidalgo</b>	Innovative Financing – Cobbling the Pieces of Project Funding: Grants + Finance + DBFOMT + PPA / Rebates + P3 <b>Villa</b>
2:30 pm - 3:00 pm	NETWORKING BREAK / <b>Navarro Pre-Function Area</b>		
3:00 pm - 4:00 pm	OWNER PRIVATE DISCUSSION <b>Carranza</b>	Facing Off Against a Large Program – Venturing into the Unknown <b>Villa</b> How Green Is My Alley? – Sustainable Infrastructure Strategies for Urban Areas <b>Zapata</b>	Owners Panel <b>Hidalgo</b>
4:30 pm - 6:00 pm	CMAA Foundation Reception / <b>Olivares Room &amp; Patio</b>		
<b>TUESDAY, MAY 17</b>			
7:00 am - 12:00 pm	FORUM REGISTRATION OPEN / <b>Navarro Pre-Function Area</b>		
7:30 am - 8:30 am	Forum Breakfast with Summit Chairs / <b>Navarro Ballroom</b>		
8:30 am - 9:30 am	Owners Panel (Federal) <b>Hidalgo</b>	OWNER PRIVATE DISCUSSION <b>Carranza</b> Relationship-Based, Performance-Based Contracting (RPC) for Professional CM Services <b>Madero</b>	Trends in Alternative Delivery – DB, P3, CM/GC, ECI <b>Villa</b> Sustainable Roadway Construction: A Growing Trend <b>Zapata</b>
9:30 am - 10:00 am	NETWORKING BREAK / <b>Navarro Pre-Function Area</b>		
10:00 am - 11:00 am	The Modernization of GSA Headquarters: A Transformational Project <b>Zapata</b>	Owners Panel <b>Hidalgo</b>	OWNER PRIVATE DISCUSSION <b>Carranza</b> Successful Use of CMR for Transportation Projects in a Challenging Political Environment <b>Madero</b>
11:00 am - 11:30 am	NETWORKING BREAK / <b>Navarro Pre-Function Area</b>		
11:30 am - 12:45 pm	Closing Forum Town Hall Session with Owners / <b>Navarro Ballroom</b>		

**SUNDAY, MAY 15, 2011**

## **CMAA Chapters Leaders Meeting**

**Madero**

**7:30 am - 1:45 pm**

## **Fellows Academic Council Meeting**

**Carranza**

**9:00 am - 10:30 am**

## **Government Affairs Committee Meeting**

**Sabino**

**10:30 am - 12:00 pm**

## **CMAA Foundation Board Meeting**

**Sabino**

**12:30 pm - 2:00 pm**

## **Speaker Ready Room**

**La Babia**

**1:00 pm - 5:00 pm**

## **CMAA SOP Committee Meeting**

**Carranza**

**1:00 pm - 2:00 pm**

**SUNDAY, MAY 15, 2011**

## **EDUCATION SESSION**

### **SPECIAL SESSION**

## **Military Design, Construction and Energy Programs Briefing**

**Hidalgo Ballroom ■ 2:00 pm - 4:15 pm**

Military owners face some of the most complex planning, construction and operational challenges in the world – and they are mobilizing extraordinary resources to meet these challenges.

For every need from personnel housing to medical care to support of overseas operations, military owners must anticipate needs and deliver projects efficiently.

This special briefing will include welcoming remarks, a Construction Challenges panel, and an Energy Challenges panel.

**Special Remarks: Aycock Representative**

**Construction Moderator: John Chubb, MOCA Systems**

### **Construction Panelists:**

**Randy Holman, Joint Program Management, U.S. Army Corps of Engineers**

**Robert Moore, Director, U.S. Air Force Real Property Agency (AFRPA)**

**Col. Richard J. Muraski Jr., Commander, Fort Worth District, U.S. Army Corps of Engineers**

**Mike Smietana, Real Estate Support Division, Army & Air Force Exchange Service (AAFES)**

**John Thompson, U.S. Air Force Center for Engineering & Environment (AFCEE)**

**Energy Moderator: Kevin Bernier, MOCA Systems**

### **Energy Panelists:**

**Boyce Bourland, Chief, Facilities Division, Defense Commissary Agency**

**Col. Scott Hartford, Chief, Civil Engineer Operations, Air Education and Training Command, AETC/A7CO**

**Lt. Col. Matthew S. Orenstein, Deputy Commander, Fort Worth District, U.S. Army Corps of Engineers**

**Richard Stacey, Chief, Energy Management, U.S. Air Force Civil Engineer Support Agency (AFCESA)**

**Lt. Col. John Wrockloff, Commander, U.S. Air Force Medical Support Agency (AFMSA)**

## **Welcome Reception**

**Navarro Ballroom & Pre-Function Area ■ 4:30 pm - 5:30 pm**

Catch up with old friends and meet new ones before going out to experience Southwestern Hospitality. Plan to attend and start the Owners Forum off right!

*\$55 fee for non-registrants.*

## **Credit for Professional Development**

CMAA provides registrants with Professional Development credit for each education session attended. In order to meet the varied formats for reporting mandated education requirements to licensing boards, credits are identified as Professional Development Hours (PDH), Continuing Education Units (CEU) and Learning Units (LU). CMAA is registered with the American Institute of Architects (AIA) as an approved provider. CMAA is also a registered provider of continuing education for the National Council of Examiners for Engineering and Surveying (NCEES). Course participants earn 24 PDH, 2.40 CEU and 24 LU. All AIA reports and NCEES transcripts can be accessed electronically by the participant. Active CCM's earn points toward recertification in accordance with guidelines published by CMCI.



## MONDAY, MAY 16, 2011

### Forum Breakfast with Honorary Co-Chairs' Remarks

**Navarro Ballroom**  
**7:30 am - 9:00 am**

CMAA Chair **Dave Conover** will welcome attendees and provide a roadmap for the program ahead. Attendees will also hear market perspectives and commentary from the Honorary Co-Chairs of the Owners Forum, **David Casteel**, Assistant Executive Director, Field & District Operations, Texas Department of Transportation; **Catherine Gerali**, District Manager of the Denver Metro Wastewater Reclamation District; **Harlan Kelly, Jr.**, Assistant General Manager of the San Francisco Public Utilities Commission; and **Eric Potts**, Chief Development Officer for Planning, Design and Construction, Houston Airport System.

### Speaker Ready Room

**La Babia**  
**7:30 am - 4:00 pm**

### Membership Committee Meeting

**Carranza**  
**8:30 am - 9:30 am**

### Networking Break

**9:00 am - 9:30 am**  
**Navarro Pre-Function Area**

**EDUCATION SESSIONS** ■ **9:30 am - 10:30 am**

■ ■ ■ **Building Strategies** **Hidalgo**

### Owners Panel (Non-Federal)

#### Panelists:

**John Elnitsky**, *Vice President, New Generation Programs & Projects, Progress Energy*

**Ray Hruby** (*invited*), *General Manager and Project Director, Tennessee Valley Authority*

**Walter Jones**, *Senior Vice President of Facilities, Parkland Hospital*

**Mark Webb**, *Vice President for Facilities Development, University Health System for Bexar County*

■ ■ ■ **Water and Wastewater / Breakout** **Villa**

### When is CMAR Not CMAR? When It Masquerades as Design Build for the City of Surprise, Arizona, SPA-2 WRF

This session will offer a unique perspective on the use of CMAR in what could be more accurately defined as Design/Build to complete the City of Surprise, AZ SPA-2 2.0 mgd MBR Water Reclamation Facility. The circumstances surrounding the procurement process will be discussed along with construction management techniques utilized and lessons learned along the way to a successful completion.

#### Presenter:

**John D. Doller**, *Senior Vice President, Director of Project Delivery, Carollo Engineers, Inc.*



## MONDAY, MAY 16, 2011

EDUCATION SESSIONS ■ 9:30 am - 10:30 am

■ ■ ■ Water and Wastewater / Breakout Zapata

### Creative and Collaborative Efforts to Optimize Regional Infrastructure

Overview of San Antonio Water System's (SAWS) creative and collaborative regional water supply plan to optimize the performance of an existing conveyance system by leasing its available capacity. SAWS' use of Program Management enables the development and delivery of alternative water resources and flexible supply and redundancy. Learn about SAWS' approach to water delivery, use of innovative financing/leasing to share capacity, and program systems that allow local firms to participate in the program delivery on a common platform. The project is currently on schedule and within budget, allowing SAWS to confidently move forward with yet another alternative water supply. Collaborating with neighboring Schertz Seguin Local Government Corporation (SSLGC) allows SAWS to lease capacity in an existing conveyance system, eliminating the need to build more than 19 miles of pipeline, a treatment facility and storage at a capital savings of approximately \$85 million.

**Presenters:**

**Chuck Ahrens**, *Vice President, Water Resources and Conservation, San Antonio Water System*

**Joe R. Aillet**, *Assistant Vice President, Water Division, Black & Veatch*

EDUCATION SESSIONS ■ 9:30 am - 10:30 am

■ ■ ■ Transportation Madero

### Service Providers Round Table

**Panelists:**

**Jack Hartman**, *President, Rise Group - ARCADIS*

**Garry Higdem**, *Transportation Group President, CH2M HILL*

**Garry Nunes**, *Senior Vice President Construction Services, Parsons Brinckerhoff*

**Thomas D. O'Grady**, *President, Central Division HNTB Corporation*

### Networking Break

10:30 am - 11:00 am ■ Navarro Pre-Function Area

EDUCATION SESSIONS ■ 11:00 am - 12:00 pm

■ ■ ■ Building Strategies / Breakout Villa

### High Performance Buildings – Do You Know What You Are Buying?

Owners face many performance requirements for their building assets. It used to be simple...owners wanted to get their return on investment. In the 1970's, energy and environment emerged as costs soared and availability plummeted, and concerns over the effects of society on the environment raised questions on its survivability. Hurricane Katrina and 9/11 raised concerns over security and resilience. Add productivity and now you have a complex equation facing the owner and industry. The owner cannot afford to buy it all...the industry does not have the technologies to provide it all. It boils down to: Are the owners clearly articulating what metrics are important to them? And is the industry correctly translating the requirements into finished products?

**Presenter:**

**Get W. Moy**, *Vice President, AECOM*

MONDAY, MAY 16, 2011

EDUCATION SESSIONS ■ 11:00 am - 12:00 pm

■ ■ ■ Building Strategies / Breakout Zapata

**Sustainable Practices – Beyond LEED® Buildings**

Sustainability is becoming part of every organization’s project planning vocabulary. Sustainability planning should consider environmental, economic and social aspects of development. LEED and similar programs focus heavily on the building’s energy use and materials. In this session, we will discuss the broader aspects of sustainability with examples of how project teams have considered broader sustainable social, environmental and economic aspects of projects.

**Presenter:**

**Bruce Rich**, Area Manager, Parsons Brinckerhoff

■ ■ ■ Water and Wastewater Madero

**Service Providers Round Table**

**Panelists:**

**Gary Bleeker**, National Director of Water Programs, HDR Engineering

**John D. Doller**, Senior Vice President, Director of Project Delivery, Carollo Engineers, Inc.

**Daniel McCarthy**, President, Water Division, Black & Veatch

**Peter Tunnicliffe**, Senior Vice President, CDM

■ ■ ■ Transportation Hidalgo

**Owners Panel**

**Moderator:**

**Eric Potts**, Chief Development Officer for Planning, Design and Construction, Houston Airport System

**Panelists:**

**Roger Johnson**, Deputy Executive Director, LAX Development, Los Angeles World Airports

**Tim McKay, P.E.**, Senior Vice President, Rail Program Development, Dallas Area Rapid Transit (DART)

**Shaun Shahrestani**, Chief Harbor Engineer, Port of Los Angeles

**Perfecto Solis**, VP, Airport Development and Engineering, Dallas/Forth Worth International Airport

**Forum Luncheon with Keynote Robert Peck, U.S. General Services Administration’s Public Buildings Service**

Navarro Ballroom ■ 12:00 pm - 1:30 pm

**Robert Peck**, Commissioner of the U.S. General Services Administration’s Public Buildings Service, oversees one of the world’s most diverse and ambitious construction and real estate management programs.

As “landlord” for the civilian federal government, PBS acquires space on behalf of the federal government through new construction and leasing, and acts as a caretaker for federal properties across the country. PBS owns or leases more than 9,600 assets, maintains an inventory of 370 million square feet of workspace for 1.1 million federal employees, and preserves more than 480 historic properties.

Peck was appointed PBS commissioner in 2009. He previously worked for Jones Lang LaSalle and in a variety of other federal positions. In addition, he has been a land-use and real estate lawyer, President of the Greater Washington Board of Trade and Vice President for Public Affairs at the American Institute of Architects.

He will brief attendees on GSA’s announced targets of “net zero” energy efficient designs by 2020 and independence from fossil fuels by 2030, as well as other initiatives to improve the government’s planning and management of its built portfolio.



## MONDAY, MAY 16, 2011

EDUCATION SESSIONS ■ 1:30 pm - 2:30 pm

■ ■ ■ **Building Strategies Madero**

### Service Providers Round Table

**Moderator:**

**Rob Chomiak**, *Heery International, Inc.*

**Panelists:**

**Bill Heitz**, *President, Heery International, Inc.*

**Get Moy**, *Vice President, AECOM*

**Sandy Stevenson**, *Senior VP, Director of Facilities, URS*

■ ■ ■ **Building Strategies / Breakout Zapata**

### IT Strategic Vision – Critical Ingredient in Delivering Power Generation Capital Construction Project – A Case Study

Regarding the future of the Bellefonte Nuclear Site, TVA considers project infrastructure critical in the conduct of all phases of capital construction and that the infrastructure should be implemented taking the fullest advantage of technology. These technical innovations promote integration, enhance efficiency in all project work and develop transparency and essential communications among stakeholders. TVA envisions a 3D/2D electronic modeling, a partial BIM approach and a configuration management information system as well as integrated electronic work management, materials management and wireless site infrastructure. This comprehensive innovative approach leverages the integration of various electronic systems to enhance and take advantage of efficiency gains in the successful execution of nuclear capital construction. These efficiency gains will target licensing, design and construction productivity, and assist nuclear construction in competing favorably with other generation capital projects.

**Presenter:** **Mark Hellstern**, *General Manager, TVA*

EDUCATION SESSIONS ■ 1:30 pm - 2:30 pm

■ ■ ■ **Water and Wastewater Hidalgo**

### Owners Panel

**Moderator:**

**Cathy Gerali**, *District Manager, Denver Metro Wastewater Reclamation District*

**Panelists:**

**Keri R. Burchard-Juarez**, *Assistant Director, Public Works Department, City of Austin*

**Wesley Cleveland**, *Western Division Director/ Projects Director, Tarrant Regional Water District, TX*

**Scott Jellison**, *Chief Operating Officer, Metropolitan District Commission of Hartford*

■ ■ ■ **Transportation / Breakout Villa**

### Innovative Financing – Cobbling the Pieces of Project Funding: Grants + Finance + DBFOMT + PPA / Rebates + P3

The PM/CM industry must position itself to address significant changes in how projects are funded and delivered. This session will provide a platform to discuss the skill sets and information needed to address these changes. With an overview of the state of traditional funding sources and a case study of a specific project where multiple sources of funds were "cobbled," the participants will explore how the industry can retool to pursue and manage projects and programs developed using innovative funding and delivery methods.

**Presenter:**

**Dr. Ram K. Kumar**, *Director of Transportation, PMCM Division, Arcadis US*

### Networking Break

**2:30 pm - 3:00 pm ■ Navarro Pre-Function Area**

MONDAY, MAY 16, 2011

EDUCATION SESSIONS ■ 3:00 pm - 4:00 pm

■ ■ ■ Building Strategies Carranza

**Owner Private Discussion**

This informal conversation for owners only will offer the kind of candor and frankness that's only possible in a private meeting. Get the straight scoop from your fellow owners on what's working, what's not and how the future is taking shape.

■ ■ ■ Water and Wastewater / Breakout Villa

**Facing Off Against a Large Program – Venturing into the Unknown**

Implementing a large capital program can seem daunting to small agencies, as well as to larger agencies, that have not had to face the challenges of preparing for, planning and executing programs that are orders of magnitude greater than their organizational experience. This session will feature strategies and practices from Program Management practitioners and agencies who have met these challenges. Whatever size agency, the fundamental strategies, processes and lessons learned will help demystify the challenges. The session will address accessing outside service providers, planning for and establishing a program management organization and culture and successfully delivering a large program.

**Presenters:**

- Monte Cherry**, Executive Director, Sanitary Commission of Decatur
- Marcus Jensen**, Director of Engineering, SNWA
- Jess Yoder**, Senior Vice President, Parsons

EDUCATION SESSIONS ■ 3:00 pm - 4:00 pm

■ ■ ■ Water and Wastewater / Breakout Zapata

**How Green Is My Alley? – Sustainable Infrastructure Strategies for Urban Areas**

Explore the issues and challenges surrounding sustainable infrastructure projects and identify strategies for effective project delivery. As we rebuild the infrastructure of our cities, how can we effectively deliver sustainable solutions in locations that have been intensely developed for decades? Learn about the challenges owners face throughout the project lifecycle; hear how the City of Chicago has adapted its approach to meet those challenges; and find out how the newly-formed Institute for Sustainable Infrastructure will help owners develop effective delivery strategies.

**Moderator:**

**Doreen Bartoldus**, Associate, CDM

**Presenters:**

- Janet Attarian**, Project Director, Chicago Department of Transportation
- Doreen Bartoldus**, Associate, CDM
- D. Wayne Klotz**, President, Klotz Associates & Board Member, Institute for Sustainable Infrastructure

■ ■ ■ Transportation Hidalgo

**Owners Panel**

**Moderator:**

**David Casteel**, Assistant Executive Director, Field & District Operations, Texas DOT

**Panelists:**

- Mark Cacamis**, CCM, State Construction Engineer, Virginia DOT
- Jeff Carpenter**, State Construction Engineer, Washington DOT
- Mike Heiligenstein**, Executive Director, Central Texas RMA
- Don Hillis**, Chief Engineer, Missouri DOT

**CMAA PD Committee Meeting**

**Encino**

**3:30 pm - 4:30 pm**

## MONDAY, MAY 16, 2011

### CMAA Foundation “A Taste of San Antonio” Reception

4:30 pm - 6:00 pm

Olivares Room & Patio

The \$75 fee includes a fabulous Margarita bar, a delicious salsa bar and other nibbles from around the region. \$20 of your fee is tax deductible and will benefit the CMAA Foundation to build a better future for the profession. This reception provides a great opportunity to network, unwind and make dinner plans. If you haven't purchased a ticket yet, please go to the Registration Desk.



## TUESDAY, MAY 17, 2011

### Forum Breakfast with Summit Chairs

7:30 am-8:30 am

Navarro Ballroom

At the second Forum Breakfast, you will hear a report on CMAA's progress and current initiatives from President and CEO **Bruce D'Agostino**. The Summit's Honorary Co-Chairs will also share their views of the program so far and what lies ahead in the concluding sessions.

#### Summit Chairs:

**Gary Brassler**, *Jacobs*

**David Casteel**, *Assistant Executive Director, Field & District Operations, Texas DOT*

**Rob Chomiak**, *Heery International, Inc.*

**Eric Potts**, *Chief Development Officer for Planning, Design and Construction, Houston Airport System*

**Scott Smith**, *HNTB*

### Speaker Ready Room

La Babia

7:30 am - 11:00 am

EDUCATION SESSIONS ■ 8:30 am - 9:30 am

■ ■ ■ Building Strategies Hidalgo

### Owners Panel (Federal)

#### Moderator:

**Robert A. Peck**, *Commissioner, Public Buildings Services, U.S. General Services Administration*

#### Panelists:

**Shapour Abadi**, *Project Executive, St. Elizabeth Campus, U.S. General Services Administration*

**Mike Germinario**, *PE, CCM, Director of Program Planning, Customs and Border Protection*

**Yaseen Karaman**, *Division Chief (OBO/CFSM/CM/CO)*

**Dennis Milsten**, *CCM, Office of Construction & Facilities Management, VAFM Transformation Action Team Lead, U.S. Department of Veterans Affairs*

TUESDAY, MAY 17, 2011

EDUCATION SESSIONS ■ 8:30 am - 9:30 am

■ ■ ■ **Water and Wastewater Carranza**

### Owner Private Discussion

Another informal conversation/private meeting for owners-only. Get the straight scoop from your fellow owners on what's working, what's not and how the future is taking shape.

■ ■ ■ **Water and Wastewater / Breakout Madero**

### Relationship-Based, Performance-Based Contracting (RPC) for Professional CM Services

In this presentation, you will review a CM contracting method, RPC, that can improve CM performance, yield cost savings for the Owner and improve business results for the CM. Relationship-based, Performance-based Contracting (RPC) is a contracting method in which the Owner defines the results it is seeking, rather than the process by which those results are attained. RPC was designed to help the Owner reap the benefits of private sector innovation. In the RPC approach for professional Construction Manager (CM) services, an Owner says what problem needs to be solved and allows CMs to detail their proposed solutions. The CM and Owner are charged with developing clear ways to measure the result as well as the CM's performance over the course of the contract. Key RPC concepts and case studies are reviewed.

**Presenter:**

**Robert Mannebach**, *Principal, Jacobs*

EDUCATION SESSIONS ■ 8:30 am - 9:30 am

■ ■ ■ **Transportation / Breakout Villa**

### Trends in Alternative Delivery – DB, P3, CM/GC, ECI

Hear about the latest trends and prospects for transportation project delivery for highways, bridges, airports, ports and mass transit to understand the current state of practice of alternative project financing and delivery, and successes currently being achieved. As Owners are increasingly feeling the pressure to deliver more with less, they are turning to the private sector and alternative delivery to help address their transportation development and improvement challenges. Hear about unique strategies being used to finance and deliver projects successfully.

**Presenters:**

**Andrew Dobson**, *Principal Procurement Specialist, Halcrow*

**David Downs**, *National Program, HNTB*

**Brian Papernik**, *Esq., Nossaman LLP*

**Tom Rossbach**, *National Aviation Architecture Leader, HNTB*

## TUESDAY, MAY 17, 2011

**EDUCATION SESSIONS** ■ 8:30 am - 9:30 am

■ ■ ■ **Transportation / Breakout Zapata**

### **Sustainable Roadway Construction: A Growing Trend**

Panelists will present an overview of the state of the practice in constructing roadways using best principles of sustainability. Responding to citizen interests and agency policies, a growing number of roadway owners are incorporating principles of sustainability into roadway design and construction. These principles have become the basis for several sets of metrics, emerging from professional associations, government agencies and non-profit organizations. In this session, you will learn about the state of the practice in sustainable roadway rating systems, hear about examples of projects built and under construction, and participate in a discussion about how this trend will shape the market for owners and constructors in the years ahead.

**Presenters:**

**Neil Postlethwait**, *Project Manager, CH2M HILL*

**Curtis Salmon**, *Construction Management Professional, CH2M HILL*

**Samuel Seskin**, *Transportation Planning Director, CH2M HILL*

### **Networking Break**

**9:30 am - 10:00 am** ■ **Navarro Pre-Function Area**

**EDUCATION SESSIONS** ■ 10:00 am - 11:00 am

■ ■ ■ **Building Strategies / Breakout Zapata**

### **The Modernization of GSA Headquarters: A Transformational Project**

GSA is employing a variety of innovative design, construction, operations and management concepts to deliver a headquarters facility that responds to and drives change in the federal workplace. Upon completion, the modernization project will provide an efficient, cost-effective, flexible and adaptable workplace within an historic structure that will allow GSA to accommodate a workforce of 6,000 associates in space that previously housed 2,000. The project, which will be designed and constructed to LEED® Platinum standards, will be a showcase of and proving ground for state-of-the-art High Performance Green Building (HPGB) and Smart Building initiatives, reinforcing GSA's commitment to sustainability.

**Presenters:**

**Adam Drescher**, *Senior Project Manager, Heery International, Inc.*

**Ed Newman**, *PE, CCM, LEED AP, Vice President, Heery International, Inc.*

**Dean Smith**, *Regional Recovery Executive, GSA*

## TUESDAY, MAY 17, 2011

EDUCATION SESSIONS ■ 10:00 am - 11:00 am

■ ■ ■ Water and Wastewater **Hidalgo**

### Owners Panel

**Moderator:**

**Harlan Kelly**, Assistant General Manager, San Francisco Public Utilities Commission

**Panelists:**

**Jennifer Cottingham**, Program Manager, City of Dallas Water Utilities

**Jerry Johnson**, General Manager, Washington Suburban Sanitary Commission

**Kathryn Mallon**, Deputy Commissioner Engineering, Design and Construction, NYDEP

**Michael Rojas**, Design Unit Manager, Metropolitan Water District of Southern California

**David Sherman**, Director of Public Works, City of Indianapolis Department of Public Works

■ ■ ■ Transportation **Carranza**

### Owner Private Discussion

Our final informal conversation, offering the kind of candor and frankness that's only possible in a private meeting. Get the straight scoop from your fellow owners on what's working, what's not and how the future is taking shape.



EDUCATION SESSIONS ■ 10:00 am - 11:00 am

■ ■ ■ Transportation / Breakout **Madero**

### Successful Use of CMR for Transportation Projects in a Challenging Political Environment

This session presents a success story on the successful use of Construction Manager-at-Risk (CMR) for a very large roadway construction program, highlighting both the technical and political challenges associated with the program, as well as valuable lessons learned. During this session, you will hear from a nationally recognized team that utilized CMR as the sole method to deliver one of the largest and most aggressive roadway construction programs in the nation, in spite of a very challenging political atmosphere. This proven delivery method is capturing the attention of many federal, state and local transportation agencies due to the growing list of success stories, including this one, which has been highlighted in *Public Works Magazine*, *Construction Today* and *Engineering News Record (ENR)*. This team brought 11 major roadway projects (\$250 Million) to construction in one calendar year, prompting *ENR* to name Ken Atkins as one of their "Top 25 Newsmakers of 2009."

**Presenters:**

**Kenneth E. Atkins**, Chief Executive Officer, Strategic Solutions Partners

**Gregg A. Hostetler**, President, Strategic Solutions Partners

### Networking Break

11:00 am - 11:30 am ■ Navarro Pre-Function Area

### Closing Forum Town Hall Session with Owners

11:30 am - 12:45 pm ■ Navarro Ballroom

What are the key ideas, solutions and other "take-aways" from the 2011 Owners Forum?

Join leading owners and service providers for a lively, interactive summation discussion to wrap up the program.

# CMAA 2011 OWNERS FORUM INFORMATION

## Cell Phone Etiquette

As a courtesy to your fellow conference attendees when you're in a formal setting such as the discussion forums, education sessions, or general sessions, please turn off your cell phone or set it to vibrate. CMAA appreciates your cooperation with this request.

## Responsible Drinking Policy

Recognizing the emphasis on receptions and the potential for alcohol abuse, CMAA has issued a statement encouraging responsible drinking. Supporting this policy, all CMAA-sponsored receptions will offer non-alcoholic drinks. Alcohol will not be served to anyone under the age of 21.

## CMAA Bookstore

Don't miss this chance to browse through books you've been interested in purchasing from CMAA. The entire selection of titles is available for pre-ordering at the registration area beginning on Sunday at 12:00 pm. The books you order onsite will include a 10% price discount and will be shipped after the Owners Forum at no charge to you – so take advantage of this money-saving offer!

## Registration

Check your registration materials carefully to be certain you have the proper meeting credentials: Badge, badge holder and lanyard, and any additional tickets you may have purchased. You will also receive the onsite program, a conference bag, pen, highlighter, Post It notes, note pad and registrant list.

Badges will be checked for entry into all non-ticketed forum events; therefore, it is important that badges be worn at all times. Those persons not wearing appropriate Forum badges may be turned away. Lost badges can be replaced for a \$10 fee. Tickets will be collected at all events requiring ticket purchase. Lost or stolen tickets are not replaceable; re-purchase is required.

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